

Solutions for Boosting Creativity & Solving Challenges

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Insight from Experts Series

303 Solutions

for

Boosting Creativity & Solving Challenges

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CSP is *Certified Speaking Professional*, the highest designation awarded by the National Speakers Association

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- Michelangelo

- Expand your brain power by joining a mastermind group. Such groups meet on a regular basis, and through collective thinking, they generate ideas to help solve challenges the members are facing. – Donna Satchell
- 2. Forget about perfectionism. It's overrated! Mandi Stanley
- A life without challenges is like playing golf at night. You have no idea where your ball is going therefore you have no way of keeping score. – David G. Lewis
- 4. Use the ABC's: attitude, behavior and controlled breathing to help clear your mind of stress and negative attitudes, all of which can block creativity. Cheryl Stock
- 5. **Beware of what you already know.** That knowledge might turn out to be an obstacle to seeing what else is possible. Phoebe Bailey
- 6. Be Creative: Confident, Resourceful, Enthused, Aspiring, Talented, Inspiring, Vibrant and Empowered! Keith L. Brown
- 7. **Most people fall into a creative slump at least once a year.** It is a time when we feel tired, worn out and as if we have nothing creative to offer. All of us get our elastics stretched. Linda Edgecombe
- 8. Use your mind as your mallet to overcome your challenges. Challenges may seem to present themselves as a brick wall. Strengthen your mind and make it your mallet. Use it to knock down your wall brick by brick! Kafi London
- 9. Make creativity the fuel that makes you go. DJ Harrington
- 10. Draw on your past experiences to solve the problems of today. You have met many challenges to get where you are. Review what has worked for you and capitalize on your strengths. Mike Monahan
- 11. "All or nothing" thinking closes the mind to what might really be possible. Sid Ridgley

- 12. Good ideas and creative input must come from all levels of the organization, or the organization will wither. Greg Maciolek
- 13. Creative minds have no limits. Robert Stack
- 14. **Prepare your mind.** In today's complex business world, the ability to make quick, informed decisions is a critical asset. Connie Dieken
- 15. **Avoid "can't do" thinking.** That type of negative thinking blocks creative problem-solving. Choose to focus on "possibility thinking." Donna Satchell
- 16. When your approach to a problem reaches a point in which nothing seems to be working, you are experiencing a stalemate. A stalemate does not mean the problem is unsolvable. Some effective approaches for a stalemate include:
 - Taking a break. Sometimes just some distance in time and space will spawn new ideas, approaches and solutions
 - Asking for someone else's opinions and assistance

- Mike Monahan

- 17. For lots of people, jigsaw puzzles are a fun way to stimulate their minds for creativity.
 Puzzles help us activate parts of our brain less frequently used, which can help us think in fresh ways. Researchers even recommend puzzles as a way to help us stay mentally young. Cheryl Stock
- 18. Surrender the inclination to have everything lined up before acting, or you will find it very difficult to get started on new projects. Practice improvising and being spontaneous.
 Phoebe Bailey
- 19. **Typically, a new idea gets its first negative response within 3 seconds**, such as "that won't work, we don't have the budget, we tried that already, etc." Doug Smart
- 20. When people participate through healthy dialogue, creativity and commitment increase. Sid Ridgley
- 21. Be unique! After all, you were born an original, so why live as a copy! Keith L. Brown

- 22. **Don't blame others for your current situation.** With the exception of disease and disaster, our current state is generally the result of our own actions and decisions. If you don't like where you are or what you are doing, change it. Mike Monahan
- 23. Creativity comes when you are stimulated, focused and engaged. Robert Stack
- 24. **Don't label challenges describe them.** When you focus on clearly describing a problem, the solutions will follow. Connie Dieken
- 25. Face your challenges head on and avoid self-derailment. When a challenge stares you in the face, stand firm and be ready for the freight train that is heading your way. Someone or something will always try and derail you, so don't waste your time doing it yourself. Invest your time in building yourself up and avoid knocking yourself down. Kafi London
- 26. Lack of imagination is nothing more than a lack of creative problem solving skills. David G. Lewis
- 27. Imagination exercises the mind. Kafi London
- 28. **Go and do something new to give your creativity a jolt.** Suggestions include: start immediately on something you have not done yet, go back to school, take an art class even if you think you are not artsy, learn to play an instrument, go camping by yourself and build your own fire for roasting marshmallows, write, sing, and act. Linda Edgecombe
- 29. The more you plan, the easier it is to execute any kind of plan. Greg Maciolek
- 30. A pinch of fun doesn't hurt. DJ Harrington
- 31. **Boost creativity by "thinking green."** For example, spend time outside, grow a plant in your office, or use a green screensaver. Mandi Stanley
- 32. **Understand when you are most creative and plan accordingly**. Morning, afternoon or evening which is best for *your* creativity? Set aside the appropriate time of day to engage in your creative pursuits. Donna Satchell
- 33. Writing your thoughts at the end of the day is a great stress releaser and allows you to sleep better. Linda Edgecombe
- 34. Go to bed on time. Nothing boosts creative energy as well as a good night's sleep. Mandi Stanley

- 35. Our subconscious minds work all the time, even when sleeping. A great creativity tool and timesaver is to frame a problem and sleep on it! While you are sleeping, your subconscious mind will work on solutions. When you awake, be prepared to record the exciting and creative ideas that come to mind. Mike Monahan
- 36. Create a team committed to important values. Phoebe Bailey
- 37. Making tough decisions is much easier when you know what your values are. Sid Ridgley
- 38. Brainstorming gives your mind a great workout without judgments being made as to the quality of the ideas. That frees you to think of outrageous new solutions. Linda Edgecombe
- 39. **Credibility is the cornerstone of creativity.** Credibility boosts creativity by encouraging trust, initiative, and productive risk-taking. Connie Dieken
- 40. When was the last time you did something for the first time? Keith L. Brown
- 41. Stimulate your creative thinking by considering how to reverse or rearrange part of the item to create a different item. An example would be a reversible jacket. Donna Satchell
- 42. Creativity requires discipline in order to feel free to be creative. Here is a time management suggestion. Make a list of what you want or need to accomplish in order to make your dreams come true. Incorporate those items with your regular "to do" lists for the day, week, month and year. Doug Smart
- 43. **Freedom inhibits creativity.** There are nothing like restrictions to get you thinking. For example, if you're stuck for an idea, open a dictionary or any book and randomly select a word; formulate ideas incorporating this word. You'll be surprised how well this works at breaking mental log jams. Linda Edgecombe
- 44. It is critical for owners, senior execs, and managers at all levels to create an environment where workers excel, where employees actually look forward to coming to work and practically have to be told they have to go home at the end of the day! That is an ideal environment. Greg Maciolek
- 45. When thinking about launching a new process get front line input first. Sid Ridgley
- 46. Fix the problem, not the blame. Mandi Stanley

- 47. When group members begin to focus on similarities instead of differences, it encourages the open flow of creativity. David G. Lewis
- 48. The I's have it. **Do some** *informational interviewing* to gather *ideas for imaginative, ingenious, and innovative solutions to challenges.* Ask others for two suggestions on how they might handle a particular situation. Often, their insight will trigger new ideas and solutions in your mind. Cheryl Stock
- 49. **Have a plan B.** In an ideal world, everything is perfect and goes according to plan. When faced with an expected challenge, be prepared to execute your Plan B and put it into action. Work your backup plan and overcome your challenge with vengeance. Kafi London
- 50. Look at stress as a creative ingredient to success. DJ Harrington
- 51. Imagine yourself in another person's position and address a challenge from their perspective. For example, ask yourself, "How would so-and-so handle this?" You don't have to do what that person would do, but it might open up your thinking to fresh possibilities by imagining how someone else would respond. Donna Satchell
- 52. **To solve a problem, make it fun.** Robert Stack
- 53. Develop your sense of humor. Tell jokes and make funny observations, sign up for a comedy class, go to an improv performance or rent funny movies. **Humor restores us when we feel creatively challenged.** Cheryl Stock
- 54. Coach others to take their strengths to extraordinary heights. This is a better strategy than coaching them to bring their weaknesses up to mediocre. Greg Maciolek
- 55. **Create a cheer or chant for your team**. Here is a team chant has motivated thousands and continues to do so:

GOOD JOB!
Good Job! (Pause) GOOD JOB!
Good Job! (Pause) G-Double O-D-J-O-B! GOOD JOB!
Good JOB!

- Keith L. Brown

- Consider life as a game. The challenges we encounter are God's gifts to keep us in a mindset of creativity. – Phoebe Bailey
- 57. Avoid negative self-talk as it gets in the way of being able to think clearly. Sid Ridgley
- 58. Learn to discern the differences between important and urgent. Chasing urgency creates fatigue and poor decisions. Not everything important is urgent and not everything urgent is important. You can set boundaries by learning to say "no." Mike Monahan
- 59. When faced with a challenge, tap into your greatest resource -- other people! Invest wisely in your resources and establish a board of directors or mastermind group. When faced with a major roadblock, use your group to brainstorm solutions and help you think outside the box. Kafi London
- 60. Every night before bedtime, think of one thing you're grateful for that you have never been grateful for before. Mandi Stanley
- 61. A grateful heart is a light heart. A spiteful heart is a heavy heart. DougSmart
- 62. To open up your creativity, you have to be vulnerable by being willing to risk losing something. David G. Lewis
- 63. **Learn to brainstorm in groups of diverse talents and experiences.** No one is allowed to say, "Oh, that will never work!" Phoebe Bailey
- 64. **Never underestimate the power of working in a small group.** The dynamics of working with others not only increases the level of creativity that takes place, however it decreases stress. David G. Lewis
- 65. Help everyone on the team understand the objectives so all will think and work as a supportive team. When people feel closer to the center, they're more creative and nurturing. Connie Dieken
- 66. **To increase team creativity, hold brainstorming meetings in new locations.** Many times the sameness of a location dulls creative thinking. New places such as in a park, at the beach, or in a restaurant, with their different sounds, sights, and smells, can help generate new ideas. Donna Satchell
- 67. Teams are strengthened through shared experiences of winning, losing, playing, and learning together. Sid Ridgley

- 68. There is a strong correlation between high involvement of team members in the work process—making them feel like co-owners—and high productivity and low absenteeism. Greg Maciolek
- 69. **Schedule intermittent celebrations to keep project teams energized.** Creativity thrives in play. Phoebe Bailey
- 70. **It's time to have an "I Can't Funeral."** Give each team member an index card and have them describe the biggest obstacle holding them back (example: "I can't change my attitude."). Have a few volunteers read theirs aloud. Then get a large casket (garbage pail) and have all the cards thrown into it! Deliver a brief like this, "Herein lies 'I can't.' 'I can't' is survived by the relatives 'I Can,' 'I Will,' 'I Must.' We bury 'I Can't' today and birth teamwork and greatness! Keith L. Brown
- 71. Capture your creative thoughts in a notebook. You may discover about ninety percent of your ideas aren't worth a thing, Don't worry, that's normal. **What's important are the ten percent that are brilliant.** Linda Edgecombe
- 72. Creative idea: Think about how to eliminate a part or ingredient in order to create an improved item. An example would be fat-free potato chips. Donna Satchell
- 73. Connect the dots between two columns of related but unconnected items as an exercise that can help you think differently about problems and their solutions. Cheryl Stock
- 74. How many people have been bitten by an elephant? Remember it's the small things, not the big ones, that bite you. DJ Harrington
- 75. **You can't drive without gas in the tank.** Read everything possible. Spark conversations. Stay current and connected and you'll rev your own engine. Connie Dieken
- 76. **Analyze the messages you are giving yourself.** Negative self-talk can be insidious and defeating. Admit your mistakes but concentrate on your competencies. Convince yourself you can do better next time. Mike Monahan
- 77. Be willing to explore and be adventuresome. If you already know, you are not creating anything. Phoebe Bailey

- 78. Clutter cripples creativity. When there is too much "stuff" around, it is difficult to keep from being distracted by the visual burden of it all. Clean up and clear out clutter so you can concentrate and create creative bursts! Cheryl Stock
- 79. In education today, all school districts across the United States monitor AYP, *Adequate Yearly Progress*. As I empower educators and students nationwide, I encourage them to transform *Adequate Yearly Progress* into *All Youth Prosper!* **We can do much better than adequate!** Keith L. Brown
- 80. Challenges are opportunities to change and grow. Robert Stack
- 81. Endless "to-do" lists are the source of many challenges. **Consider making a "have-done" list so you can see your progress.** Mandi Stanley
- 82. Overcoming a challenge takes acceptance, persistence and motivation. Kafi London
- 83. Thoughts combined with action can change the world, but a thought alone is simply a thought. Sid Ridgley
- 84. The biggest waste I see in most companies is underutilized creativity of the people who work there. Remember that the employees *are* the company. Strategically, they are the company's competitive advantage. Greg Maciolek
- 85. Not all problems are of equal importance or urgency. **Prioritize your challenges!** Mike Monahan
- 86. **Know your boiling point.** When creativity comes to a screeching halt, recognize your body's hint. Take a temporary break to re-energize and get back on point. Connie Dieken
- 87. People in your local community and family will always remember your past failures and remind you of them. Smile, ignore their outdated perceptions, and succeed anyway! David G. Lewis
- 88. When the going gets tough, learn to ask for help. Robert Stack
- 89. Your earnings are tied to your "learnings." To earn more, learn more. Doug Smart
- 90. **Be a well-rounded reader.** Individuals who are well-read have more information which they can draw upon when addressing challenges. Donna Satchell

- 91. Read as much as you can about everything that interests you. **Books exercise your brain,** provide inspiration and fill you with information that allows you to make creative connections easily. Linda Edgecombe
- 92. Voracious readers see what's coming around the corner and are more adaptable.Connie Dieken
- 93. Expand your mental capacity by learning something new each day, such as a word, a fact of history, or a song. Phoebe Bailey
- 94. **Don't limit your reading sessions to "bathroom time."** DJ Harrington
- 95. **Try turning off your TV for a week.** It's tough, but you'll be amazed how the stress in your home decreases, you read more and get more sleep. What else can you do with all this time on your hands? Linda Edgecombe
- 96. Problems exist and have consequences regardless of whether you acknowledge them or not. Just because you aren't aware of a problem doesn't mean it isn't real. For example, if you have high cholesterol but haven't had your cholesterol checked, you still have high cholesterol. The same is true for relationship and business problems. Active inquiry and measurement of processes and outcomes are necessary to identify problems. Mike Monahan
- 97. Devote time every month to on-going strategic problem solving. Greg Maciolek
- 98. When dealing with multiple challenges, choose one and get it done. Robert Stack
- 99. Solve daily challenges and reduce stress simultaneously by having backups: an extra house key hidden well, extra stamps, an emergency \$20 bill in your car even an extra diaper in your glove compartment! Mandi Stanley
- 100. Everything in life requires some kind of risk. To risk nothing is to gain nothing. David G. Lewis
- 101. One smart strategy for risk management is to ask yourself, "What is the worst that can happen?" If the answer is something you can easily live with, the risk is obviously minimal. If the worst case would cause you some harm, you need to think carefully before deciding. If the worst case would be devastating to you, don't take the risk. Cheryl Stock

- 102. **Attack problems and challenges immediately**. They rarely go away and can get worse quickly. When problems arise, deal with them as soon as you can and then get back on track with the task at hand. Kafi London
- 103. The first step to solving a challenge is to take action. David G. Lewis
- 104. Get up on time so you can start your day unrushed. Mandi Stanley
- 105. I always work under the assumption that employees want to make a difference by contributing. A leader's job is to let them do that. Greg Maciolek
- 106. Establish a culture of approval. Idea production rises dramatically when people know it's okay to voice imperfect thoughts and ideas as part of the solution –seeking process. They walk away feeling pleased with making worthwhile contributions. Connie Dieken
- 107. **Define your problem.** Grab a sheet of paper, electronic notebook, computer or whatever you use to make notes, and define your problem in detail. You'll probably find ideas positively spewing out once you've done this. Linda Edgecombe
- 108. Embrace challenges as pathways to feelings of exhilaration. Sid Ridgley
- 109. Go toward what you want as opposed to always going away from what you don't want. Chose to be motivated by a reward rather than by avoidance of pain. When you choose a positive direction, you are more likely to get what you want. Mike Monahan
- 110. You don't have forever to do things, so do them now. Robert Stack
- 111. Looking at a situation through the other person's "glasses" reveals new perspectives.Sid Ridgley
- 112. **Listen to the opposition.** Consider the conversations equivalent to the "six blind men describing an elephant." Each has a valid point of view. Phoebe Bailey
- 113. Rejection of new ideas is natural. Salespeople are taught to anticipate 99 no's to 1 yes.

 When you are trying to win support for your new ideas, expect to hear a lot of no's" on your way to finding the yeses. Doug Smart
- 114. **To solve a challenge you are facing, get quiet.** Your inner voice will often speak to you in those quiet moments to give you the creative solutions you seek. Cheryl Stock
- 115. When you present a problem, present three solutions along with it. Victims identify problems. Victors identify solutions. Keith L. Brow

- 116. **If you can't think, go for a walk.** A change of atmosphere is good for you and gentle exercise helps shake up the brain cells. Linda Edgecombe
- 117. Faced with a challenge, take a break and do something that makes you laugh. Reflect on your childhood memories and find something that made you laugh. Before long, your challenge may not appear to be so bad after all. Kafi London
- 118. When attempting to solve a problem, think beyond yourself. You probably have friends, business associates, and family members who have skills and abilities that can help in addressing your challenges. Consider what they can do to assist you as you consider how to address a situation. Donna Satchell
- 119. **Problems become** *your* **problems when you chose to accept them as such.** How often do people come to you saying, "We have a problem"? Sometimes others knowingly or unknowingly try to delegate their problems to you with that statement. Problem ownership should be a deliberate choice whenever possible. Mike Monahan
- 120. "Measure twice, cut once," is wisdom from my tailor. Sid Ridgley
- 121. Hurdles cease to be challenges when you jump over them. Robert Stack
- 122. **Don't complain about how things are going in your work environment.** Be an example of how they should be going and others will follow. David G. Lewis
- 123. When employees don't have trust in the leadership of an organization, employees feel reluctant to commit themselves. Greg Maciolek
- 124. To get the attention of a decision-maker, I mail a little shoe with a note in it that reads:

 "Now that I have one foot in the door let's talk about how I get the other one in."

 DJ Harrington
- 125. **Need a quick pick-me-up? Pop some cinnamon gum in your mouth at work.** Mandi Stanley
- 126. Do something to make a drudgery activity fun and mentally stimulating. While cleaning the house, for example, put on a bathing suit, play some oldies tunes, and dance. Make up new words to familiar songs like Happy Birthday or Jingle Bells while mowing the lawn. Sing them aloud. This will take your mind off the drudgery of the cleaning or mowing because you will be having so much fun. Cheryl Stock
- 127. Welcome mistakes. The more mistakes you make, the more you know what not to do in reaching the results you want. Phoebe Bailey

- 128. **Don't give your power away.** Stand firm against business bullies to develop your interpersonal leadership skills and move beyond daily struggles. Connie Dieken
- 129. Turn stumbling blocks into a stepping stones. Keith L. Brown
- 130. Plan to eliminate challenges that hold you back and cause you to get off track. Kafi London
- 131. It is better to head off a problem than to have to fix one. Preventative maintenance in areas under our control is essential. Be proactive rather than reactive. Mike Monahan
- 132. Problem-oriented people create "pity parties." Solution-oriented people never want to get invited! Keith L. Brown
- 133. When it comes to change, twenty percent of people enjoy trying new things, fifty percent are on the fence until they decide if a change is good or bad, and thirty percent will instantly resist a change. When voicing a new idea, a smart strategy is to first engage the support of the twenty percent. This will help you win over many of the fifty percent and strengthen your idea against the attacks of the thirty percent. Doug Smart
- 134. **Get past objections to new ideas by asking questions.** Uncover the other person's thinking. Sid Ridgley
- 135. Discover the type of music that boosts your creativity and play it while you work. Try various types, such as jazz, classical, hip-hop, etc., until you find the one that doesn't distract, but rather increases your creative output. D nna Satchell
- 136. Creativity begins with the willingness to have a beginner's mind. Robert Stack
- 137. Reward creative input by giving credit where it is due. Greg Maciolek
- 138. As you speak, you are perceived and you eventually become. If you speak with confidence, you are perceived as confident, and you become more confident. This lets people know you believe in what you are saying and doing, making it easier for them to believe in you, too. Mandi Stanley

- 139. All commitments and promises made to clients have to be kept, otherwise the price to be paid is loss of trust, and that is always too high a price. DJ Harrington
- 140. Garden or spend time with another hobby that brings you peace. Linda Edgecombe
- 141. When you tackle challenges, you get to do more than understand. You begin to "overstand." You can stand victorious over those challenges! Keith L. Brown
- 142. Leaders are able to keep the big picture in focus while not losing sight of the small details. Cheryl Stock
- 143. A leader does not wait for permission to act. Phoebe Bailey
- 144. **Make your culture idea-friendly.** Encourage people around you to be candid and you'll stop wasting time with cluttered, cover-your-butt communications. Connie Dieken
- 145. **Overcome your challenge with enthusiasm**. Take on your challenge with a good attitude. Solving it will seem so much easier. Kafi London
- 146. **Drink more --- water that is!** The brain is approximately 80% water. Research has found that without an adequate level of water in the body, the brain's electrical activity is decreased, resulting in less creative thinking. So before engaging in creative endeavors, drink water. Donna Satchell
- 147. When you slip into a slump, change your thinking quickly through reading powerful, positive literature that feeds your "can do" spirit. An excellent book that has worked for me is "The Magic of Thinking Big" by Dr. David Schwartz. Doug Smart
- 148. **Problems that are ignored almost always get worse** No matter how onerous, taking action is better than not taking action. Keep in mind:
 - a. Take early action
 - b. Don't be fooled by apparent self-cures
 - c. Glue, bungee cords, and tape may not hold!
 - Mike Monahan

- 149. Put a white board in your office to facilitate brainstorming and mind mapping. **Make it**mandatory that everyone in your workplace must add to the board one-crazy or great
 idea each week. Linda Edgecombe
- 150. *Turtling* describes people coming out of their shells, snapping at others, and then returning to their shells. DJ Harrington
- 151. Ignore the pessimist that says it can't be done. Robert Stack
- 152. To date, no monument has never been erected to honor nay-sayers. David G. Lewis
- 153. Unless you are willing to change your thinking, you cannot grow. Sid Ridgley
- 154. Push decision making down to the lowest level in order to help others grow. Make the people on the front line responsible for themselves by empowering them to make decisions without having to ask permission. Greg Maciolek
- 155. As a speaker and writer, I **keep an "Idea Journal" for each of my main topics and projects.** That way, I'm never at a loss for material. Here are some samples of what I'll add to my "Idea Journal": related articles, quotations, real-world examples from coworkers, funny stories I hear, brainstorms, illustrations, ideas for exercises, and sample visual aids. *Mandi Stanley*
- 156. Nurture the child inside of you to boost your creativity. David G. Lewis
- 157. **Grow your creativity by going the other way.** If your habitual inclination is to respond to a situation in a certain way, try doing the opposite and see what happens. Cheryl Stock
- 158. Creative people tend to carve out their own roles rather than wait for assignments. Phoebe Bailey
- 159. **Get off your duff at eighty percent.** When you're eighty percent done with a project, get moving toward a rapid completion. Don't hold out for "perfection." Connie Dieken
- 160. Happiness is ageless. Don't let stressful life challenges prematurely age you. Kafi London
- 161. **Use the last 15 minutes of your business day to plan your next day.** This will give you a greater sense of control, drop stress, and open up creativity. *Doug Smart*

- 162. When you stay open-minded and avoid jumping to conclusions, some challenges will end up in laughter. On a recent flight, I politely spoke to the elegant, elderly woman next to me. No response. I asked if she was comfortable. Again, no response. This was a challenge. I thought she was a rude "Lemon Person" (negative), so I turned away and read a magazine. Five minutes later, she tapped me on the shoulder and asked, "Son did you say something? My hearing aid needs new batteries." I burst out into laughter. I explained and she laughed too. Keith L. Brown
- 163. Effective problem solving requires a consistent and systematic process.
 - a. Recognize a problem
 - b. Accept it as yours to deal with
 - c. Hypothesize the cause
 - d. Do a rigorous analysis of the issues
 - e. Accept divergent/convergent thinking
 - f. Have alternative approaches
 - g. Be willing to act
 - h. Take action
 - i. Measure results and adapt
 - Mike Monahan
- 164. Talk to clever people and don't be afraid to disagree with them. A stimulating argument can be a terrific way to give your brain cells a workout. Important note: arguing about politics and film directors is good for you; bickering over who should clean the dishes is not. Linda Edgecombe
- 165. When workers are fully engaged, you realize greater productivity due to increased satisfaction, commitment, responsibility and lower frustration levels. Further, you will find an increase in the quality of work, because the worker feels more like an "owner" or "partner." Greg Maciolek
- 166. Stress is the result imbalance between work and personal lives. If you find yourself stressed, ask one question: Will this matter five year from now? If yes, then do something about the situation. If not, then let it go. DJ Harrington
- 167. Carry a small notebook and pen to jot down flashes of creative thoughts that come to you unexpectedly. You want to capture creative ideas immediately because they have a tendency to dissipate as quickly as they appear. Donna Satchell
- 168. **Confidence is in the eye of the beholder.** Follow the advice your mother gave you: Stand up straight, make good eye contact, smile—and don't forget to breathe! *Mandi Stanley*

- 169. Undue worrying chokes the mind of its ability to think clearly. Sid Ridgley
- 170. Play helps boost creativity. Cheryl Stock
- 171. Incorporate fun in all your projects. People are more creative when they are having fun.– David G. Lewis
- 172. Being creative is the lifting of a person's vision to a higher plane of being. Robert Stack
- 173. Being creative allows you to turn challenges into opportunities. Phoebe Bailey
- 174. **Getting started on a project opens up creativity.** If you find you procrastinate, start the first 5 minutes, NOW, and let momentum build. Doug Smart
- 175. **Do you deal with a narcissist?** This type blames, berates, and lobs grenades. Don't spin your wheels trying to change his behavior; his ego feeds on the conflict. It is better to focus on your own coping techniques and rise above his selfish, bullying behavior. Connie Dieken
- 176. Get a "first class" mentality because "coach" is always overcrowded! Keith L. Brown
- 177. The quality of our answers is usually more important than our speed in answering. Sid Ridgley
- 178. Just as fire is vital for tempering steel, initial resistance to new ideas can be vital for transforming them from good to great. Doug Smart
- 179. **Change with the times or be left behind!** Things are constantly changing around us.

 Those who try to ignore the new by sticking with the old risk becoming obsolete. Embrace change and grow. To resist change means to stay where you are -- or even lose ground! Kafi London
- 180. Avoid "it has never been done before" thinking. Just because somebody has not done something yet is no reason it cannot be accomplished. You might be the one to sidestep previous obstacles such as inexperience, poor timing, lack of knowledge, deficient skills, limited relationships, and shaky commitment. Each individual is unique. Your participation will bring to bear your own special skills, abilities, connections, and traits that can make the winning difference. Donna Satchell
- 181. Courage is having the mental strength to persevere. It does not mean having the solutions. Sid Ridgley

- 182. Every solution has a risk. The best decisions have less risk than that posed by the problem. Mike Monahan
- 183. The best solution to a challenge may not be the most obvious one. Robert Stack
- 184. Transforming your thinking is the first step towards transforming your world. Sid Ridgley
- 185. Ever notice how tough it is to formulate sentences after you've come off a good vacation.

 Our minds need some tough challenges to keep them sharp. Linda Edgecombe
- 186. Be a giver. In the long run, giving to others always comes back to the giver. Greg Maciolek
- 187. Overcome communication challenges with your ABCs: Make your message *Accurate, Brief,* and *Clear. Mandi Stanley*
- 188. Being creative means being free to think outside the box. David G. Lewis
- 189. A sure way to boost your creativity is to make a five-year old your guru. The child's thought process will show you how to think in new ways. Phoebe Bailey
- 190. Carry index cards in your car or briefcase. They are perfect for ideas and brainstorms, many of which come during a drive across town. These will not get lost as easily as stray pieces of paper. Also, if you collect a number of ideas around a project or situation, you can organize your thoughts by sorting your cards. Cheryl Stock
- 191. Stress is caused by the knowledge I am not doing what I know I need to be doing in order to be successful. So do the things you know you need to be doing, even if you don't feel like doing them. Doug Smart
- 192. **De-stress yourself by turning your stress into energy!** When times are tough, take yourself away from the situation at hand. Participate in your favorite physical activity, like walking, dancing, and swimming. Funnel your stress into re-energizing yourself. Kafi London
- 193. Have high expectations for yourself. No one rises to low expectations. Keith L. Brown
- 194. Management recognition of the importance of personal and family life is a major factor in maintaining employee respect and loyalty. DJHarrington
- 195. **Are you a thinker?** Are you analytical, detail-oriented and process-oriented? You'll spark your creativity by concentrating on one thing at a time. Use a logical, step-by-step manner

- and then implement, implement, implement. Connie Dieken
- 196. To stimulate creative thinking in an organization or on a team, reward creative ideas.

 People like appreciation for their efforts. When people realize they will receive recognition or tangibles that are meaningful to them, ideas flow faster. Donna Satchell
- 197. Bring a healthy plant into your workspace. A plant will bring life into your workspace and will also absorbs toxins in the air. Linda Edgecombe
- 198. If you are the boss, stop thinking that promoting someone to supervisor is the best way to reward top performing people. It is not a reward if the individual does not have a skills set for supervision. Greg Maciolek
- 199. To feel more alert, put some eucalyptus branches in your work area and inhale their energizing scent. *Mandi Stanley*
- 200. If you can't change it, try celebrating it! In my military career I had the opportunity to serve several times with the Marine Corps. The Marine Corps gets the toughest assignments and hand-me-down equipment but has developed a sense of pride in their condition that enhances morale and helps them be successful. Mike Monahan
- 201. Play with words, thoughts, and colors to stimulate your creativity. Move them around, stir them up, use puns, be corny, capture your thoughts in different colors of ink. Cheryl Stock
- 202. In working on a team, alignment is more important than agreement. Phoebe Bailey
- 203. Every day, get out of bed and clap! May it be your first standing ovation of the day! Keith L. Brown
- 204. Sometimes simply changing the focus, changes the outcome. Robert Stack
- 205. Changing your thinking is as important as changing your clothes. Sid Ridgley
- 206. **Intelligent meetings spark creativity.** Meetings with clear agendas and objectives produce the best ideas, plans and decisions. Don't let human crosscurrents sweep discussions off course. Connie Dieken
- 207. When it comes to tasks and projects, stop following everyone else. Robert Frost wrote, "Two roads diverged in a wood, and I— I took the one less traveled by, And that has made all the difference." Create new paths and leave a trail for others to follow! Keith L. Brown

- 208. Barriers are always present in a changing environment. Capture energy around the barrier or conflict and turn it into a positive force to break down the barrier. Kafi London
- 209. Influence is more important than force. Phoebe Bailey
- 210. Embrace the thought that the challenge you are facing has more than one solution.

 Many times we limit our thinking because we stop when we come up with one workable answer. Realize that most challenges have multiple solutions. Donna Satchell
- 211. When tried and true isn't, remember the formula: OM≠NR. This formula is "Old Methods does not equal New Results" is a reminder that new methods may need to be developed in order to get new results. Mike Monahan
- 212. Just like a gardener, we have to prune the negative thoughts in our mind. Sid Ridgley
- 213. Negative thinking closes the mind like shuttering a house before a storm. Positive thinking opens the mind to welcome bright, new possibilities. Doug Smart
- 214. To boost the creativity of a team, suspend judgments about any ideas presented until decision-making is necessary. Nothing stops creativity faster than passing judgment on ideas during brainstorming. Resist this tendency. Donna Satchell
- 215. Learn to think outside the box and you'll never be boxed in. Robert Stack
- 216. If you're living on the edge, you're taking up too much space! Leap and face that challenges with creativity and enthusiasm! Keith L. Brown
- 217. View each challenge as an opportunity to grow instead of a stumbling block.

 Whenever you're faced with a challenge, choose to be optimistic. Assess the situation, avoid worry, and look for the positive. David G. Lewis
- 218. How do you drive a turtle down the road? He's overly cautious and slow to make a decision because he's afraid he'll make the wrong move. To move a turtle, give him two or three choices so he doesn't feel that the weight of the world rides on him. Connie Dieken
- 219. Success starts with a single thought: "I can." Sid Ridgley
- 220. Clutter is like emotional constipation it bogs you down. Filing cabinets need to be regularly purged and desktops kept clutter free. How is your inbox? If you see hundreds of emails when you open your inbox you will feel overwhelmed. Delete emails no longer needed. – Linda Edgecombe

- 221. Many people who quit, quit their supervisors, not the company. Greg Maciolek
- 222. Your best and brightest ideas don't always come to you while at work. Be prepared.

 Sometimes you are in the least opportune places when hit with sudden strokes of brilliance!

 These places include:
 - Commuting, stuck in traffic
 - Showering, getting dressed
 - · Sleeping, lying in bed
 - Exercising, performing routine activity
 - -Mandi Stanley

Donna Satchell

- 223. In order to become more creative, develop the characteristics of creative individuals.

 They are curious, observant, questioning, imaginative, positive, open, and receptive. —
- 224. Creative idea: To get the attention of a prospect, mail socks and tell the prospect you will "knock their socks off." DJ Harrington
- 225. Celebrate your successes, big and small. Celebrations give you momentum to do more.– Cheryl Stock
- 226. Celebrate the results associated with conquering your challenges. Enjoy the pleasure and satisfaction that comes with overcoming a challenge. Learn from the experience and celebrate your success. Kafi London
- 227. Take classes or engage in activities that will utilize your creative abilities. Such activities include painting, poetry-writing, journaling, sculpting, and cabinetmaking. Donna Satchell
- 228. **To get new results, you need new inputs.** Reading, taking a class, talking with someone who is creative and positive will help you shift your thinking. This is especially helpful when you are in a rut. Doug Smart
- 229. How you think about a situation or a relationship, very much determines how you will respond to it. Sid Ridgley
- 230. By consciously creating your environment, your environment will in turn create a quality of life to support you in reaching your potential. Feng Shui has a powerful effect in your life and you can use these enhancements to create a flow of prosperity, energy and creativity in your work life. Linda Edgecombe

- 231. Improve your batting average. Learn from yesterday and implement today as if your life depends on it. It does. Connie Dieken
- 232. If you're the most creative person in your group of influence, then you need to find another group. David G. Lewis
- 233. I wear a link on my belt loop to symbolize this: I can be the missing link, the weak link, or the link to success. DJ Harrington
- 234. Your ability to come back from adversity requires only one thing...you. Robert Stack
- 235. **The best fix lasts forever.** Problems have a tendency to reoccur with increasing frequency and severity unless the underlying issues are addressed. Some tools to consider are:
 - Root problem analysis
 - Process improvement opportunities
 - Divorce versus separation: do you want to deal with it or do away with it.
 - Mike Monahan
- 236. **Give yourself permission to dream.** Pretend you have a magic wand and are waving it over your life. Fantasize about what your life would be like if the obstacles in your path were removed or minimized. If you like the possibilities, set your creative energies of coming up with ways to deal with the obstacles. Cheryl Stock
- 237. Workers need to feel appreciated and that their work matters. They need to feel a sense of accomplishment and fulfillment. Greg Maciolek
- 238. Feeling weary on a warm day? Run a cold can along your neck and forehead for an instant revival. *Mandi Stanley*
- 239. Study the most creative people you know and observe their habits and how they spend their time. Phoebe Bailey
- 240. Keep a "smart journal" in your car, beside your bed, and in your kitchen. When brilliant ideas enter your life, immediately write them down in the journal that's physically closest to you. Review your smart journals once a week to implement ideas. Connie Dieken

- 241. **Solving problems leads to improvements**. Many of us view problems as roadblocks. We agonize over them and then allow them to set us back. Embrace your problems and attack them with a vengeance. What you learn from the experience will strengthen and develop your life skills. Kafi London
- 242. To develop and maintain an attitude of creativity, try two new things every day.

 These can be simple, such as going to work by a different route, eating something new for lunch, or starting a conversation with a stranger. Doug Smart
- 243. To boost the creativity of a team, temporarily suspend status of team members. This means relinquishing titles and placing all members on the same level during a brainstorming session. In this environment lower level members can feel their ideas have an equal chance of being heard and considered as those of members in upper level positions. Creativity flourishes in such an atmosphere. Donna Satchell
- 244. **Symptoms only look like the problem**. Effective problem-solving requires a willingness to look for root causes and avoid the "Ladder of Inference" -- using assumptions rather than data to take you to conclusions that might not be valid although they seem logical. Mike Monahan
- 245. As a leader your people have to see that your actions are not motivated by your ego, but by your desire to have them give their best. Sid Ridgley
- 246. Brushing your teeth or combing your hair with the non-dominant hand uses brain synapses that are less frequently used. This is an easy way to give them a 'work out." Cheryl Stock
- 247. Need some instant energy to overcome an afternoon lull? **Brush your teeth and then** gargle with a powerful minty mouthwash after lunch. In fact, I carry an extra toothbrush wherever I go! *Mandi Stanley*
- 248. The mind is likely to get in gear in certain environments. Have a place reserved exclusively for creative thought, such as a park bench or a special room. Phoebe Bailey
- 249. When you have an issue that appears to be "impossible" to solve, you are at an impasse. Some effective approaches for dealing with impasses include:
 - Work on another issues and set aside the difficult issue for now, all the time knowing your sub-conscious is still working on the impasse.
 - Find a way to minimize the impact of the tough issue so a solution may be reached.

- Mike Monahan
- 250. Life's whispered teachings come in the form of wake-up calls. Robert Stack
- 251. Overcoming challenges and achieving more requires thinking with your heart in it. Sid Ridgley
- 252. Your intuition is our internal tool for perceiving any situation. Become more aware of what's going on in your body. Some people call this being more present in all situations.
 When something just doesn't sit well with you, your senses are trying to tell you something. Linda Edgecombe
- 253. Never be afraid to question the status quo. Every great invention or discovery started with someone asking the simple question "why not?" David G. Lewis
- 254. **Let them know you know.** To encourage others' contributions, communicate two things: awareness (You did a great job!) and appreciation. (Thanks for your contribution.) Connie Dieken
- 255. When the going gets tough, focus on the light at the end of the tunnel rather than the immediate difficulties. That light will shine brighter as things get better. Kafi London
- 256. Dwell with those who are smarter than you by asking for help. Keith L. Brown
- 257. Numerous studies confirm that workers want challenging work, a company that cares about them, the feeling that they are "in on things," and appreciation for making a difference. Pay and benefits are always lower down the list. Greg Maciolek
- 258. Imagine a buffet with only one meat, one vegetable, one dessert, and one beverage.

 Boring! Craft your daily tasks like a well-designed buffet and heaps of variety and choices! Keith L. Brown
- 259. Great ideas often fail because we didn't think through the challenges of implementation. If detail work is not a natural strength of yours, develop support teams. Sid Ridgley
- 260. Work in a career that is a fit for your personal interests, attitudes, and values. This may seem obvious, but studies continue to show that approximately fifty percent of North Americans rate their job satisfaction between unhappy and miserable. It is hard to be creative if you feel mired in a job you dislike. Doug Smart

- 261. We are most effective in solving problems in areas in which we have control. We have limited energy, time and influence. Focusing on those problems that directly affect us increases the likelihood that we will be successful problem solvers and will actually increase our influence into other areas. Also, that approach gains us a reputation as a person who gets it done. Mike Monahan
- 262. When presenting solutions to problems don't present any more than two or three viable ones. Any more than that confuses the mind of the decision-maker. And a confused mind finds it simpler to say "no." Sid Ridgley
- 263. If you are working inside and find that your creative juices are not flowing, go outside and spend some quiet time in the woods, a park, or by a lake. Many people find the tranquility of nature to be a creativity stimulus. Donna Satchell
- 264. The world's most creative people wander where there is no path. DJHarrington
- 265. Work-life balance is a deal you make with yourself. Balance means making choices and implementing them. Only you know the trade-offs you're willing to make. Many people struggle with the logistics—instead, clarify the outcomes you want from balance and say "no" to things that don't fit. Connie Dieken
- 266. **Rev your engine.** Clarify your goals down to the nitty-gritty to ensure your life runs more efficiently. Connie Dieken
- 267. I challenge you to challenge you! Keith L. Brown
- 268. Creative idea: I carry pacifiers on a strings in case I come across people who whine. DJ Harrington
- 269. Dare to be you! What do you have to lose? Make a bold statement by taking the risk to do something that you've always wanted to do. David G.Lewis
- 270. Knowledge tempered with wisdom is a good start however without understanding it's useless. David G. Lewis
- 271. **Maintain an attitude of gratitude.** It is impossible to be grateful and depressed simultaneously. *Doug Smart*
- 272. Be sure to thank people who have helped you. Mandi Stanley
- 273. Positive attitudes promote creative thinking, but negative ones can hold you back.

To help solve difficult challenges, form your own inner circle of friends to help you brainstorm solutions. Build your inner circle with those who have positive and optimistic attitudes towards helping you resolve challenges. Anyone (including you) with a negative attitude will undermine your thinking process and, in turn, will limit your results. – Kafi London

- 274. Giving people a choice is a powerful motivator. Sid Ridgley
- 275. **Sometimes the simplest things can give creativity a big boost.** Indulge! When I suffer from "writer's block," I doodle with colorful scented markers. *Mandi Stanley*
- 276. Creative people won't put up with being micro-managed. -- Greg Maciolek
- 277. Create a story board or holiday greeting card with pictures and words cut out of magazines. This is a fun way to challenge your mind to create in an unconventional way.– Cheryl Stock
- 278. **Don't blow hot air.** Most visions and values are hot air that no one really believes. Tie your goals to real actions so you'll know when you've reached them. -Connie Dieken
- 279. Start with a simple task which requires you to improvise and work your way to something more complex, such as cooking without a recipe, arranging flowers, or decorating a room. -- Phoebe Bailey
- 280. Clear the clutter in your home and office. Clutter is anything unfinished, unused, unresolved, tolerated or disorganized. When you clear your clutter, your energy and creativity increase. Linda Edgecombe
- 281. Keep paper and pen next to your bed so you can capture the creative ideas that swirl around in your head just before you go to sleep and just after you wake up. Doug Smart
- 282. Attitudes cannot be bought but they can be created. Sid Ridgley
- 283. Keep hydrated by drinking plenty of water at work. Mandi Stanley
- 284. The most difficult problems to manage are those involving other people. To manage problems involving people, one must have an understanding of human nature, a commitment to win-win and tolerance for compromise. Mike Monahan
- 285. Bring more brains into the game. Create an open environment so people feel free to be

- candid and creative, instead of being courteously remote. Connie Dieken
- 286. Look for something positive in everything in your life, even setbacks. The purpose is to keep your mind open to using the lessons you learn in life, especially the hard lessons.Doug Smart
- 287. A challenge is a solution before the question has been asked. David G. Lewis
- 288. As a leader, take the time to link small actions with the bigger picture. This will raise the self-esteem and confidence of those you lead. Sid Ridgley
- 289. As Dolly Parton said in *Steel Magnolias*: "Smile, Honey. It increases your face value."

 Mandi Stanley
- 290. Any time you feel the urge to give up, visit a grave yard. If you're still breathing, you still have hope! Keith L. Brown
- 291. Put together gift baskets for friends and family by color themes. An example could be an "Orange you glad it's fall" basket filled with things that are orange. Some possibilities could be autumn leaves, orange blossom honey, orange flavored cookies and herbal teas.

 Cheryl Stock
- 292. Challenges help you discover things about yourself and are part of everyone's growth process. Sid Ridgley
- 293. **Shift gears and gain a competitive advantage**. Rather than seeing yourself as a person who reacts to change, in some situations, see yourself as a driver of change in order to be competitive. Kafi London
- 294. Creative idea: When people say "I want to sleep on it" before making a decision, I take out a pillow case with my company name on it and give it to them. DJ Harrington
- 295. Surround yourself with music, community, and conversation as a means to opening your mind. Phoebe Bailey
- 296. Build creativity and confidence by treating your employees like you want them to treat your best customer. Greg Maciolek
- 297. Release the need to always be right and learn to accept things as they are. Robert Stack

- 298. **Don't expect to live problem free.** We thrive on a moderately resistive environment. Our life situations are like muscle groups: Problem soloing is like "exercise" that strengthens our ability to deal with problems. People who have it too easy don't do well when problems occur and may feel worn down by life. Take advantage of your challenges to grow stronger. Mike Monahan
- 299. Boost your creative thinking by considering unconventional uses for an item. An example would be milk jugs shredded to make fabric. Donna Satchell
- 300. How you respond to a negative experience shows your character. Sid Ridgley
- 301. Here are some probing questions to consider when taking a creative approach to problem solving.
 - What is the problem?
 - By solving this issue, what will I gain?
 - What will I have to let go?
 - Is it my problem? What's in it for me?
 - Can I delegate it to someone else?
 - Can I solve it? Is it worth solving?
 - Is this the real problem, or merely a symptom of a larger one?
 - If this is an old problem, what's wrong with the previous solution?
 - Is there a pattern to how this problem is presenting itself
 - Does it need an immediate solution, or can it wait?
 - Is it likely to go away by itself?
 - Can I risk ignoring it?
 - Does the problem have ethical dimensions?
 - How will I celebrate when I solve this problem?
 - Linda Edgecombe
- 302. Let your creative juices flow. For many people disorganization is part of their creative process. If this is you, while your creative ideas are flowing, capture your thoughts on paper, video, or recording device and organize them later. Kafi London
- 303. When people go home at night, they want to say, "I made a difference today." Greg Maciolek

Thanks. We hope you enjoyed reading this book and gained a lot of useful information that will help you quickly and effectively boost creativity and solve challenges.

For lots of great tips, techniques and tools to help you succeed faster, read all 6 books in the

Insights from Experts Series

303 Solutions for Developing the Leader in You
303 Solutions for Dropping Stress and Finding Balance
303 Solutions for Accomplishing More in Less Time
303 Solutions for Boosting Creativity and Solving Challenges
303 Solutions for Reaching Goals and Living Your Dreams
303 Solutions for Communicating Effectively and Getting Results

For information or to order as an e-book or paperback book, simply contact one of the co-authors listed at the end of this book.

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As a consultant and speaker, Greg helps organizations increase profits by increasing productivity and decreasing employee turnover. He does this through leadership development at the senior level and working with executive teams to be more effective. He uses employee assessments for hiring, promoting, and developing employees. He has served as a fighter pilot and flying commander responsible for 1,100 members.

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Kafi London

As a British expat now living in the US, Kafi has experienced leadership defined numerous ways over the years. With more than two decades of training, leadership coaching, speaking, consulting and more importantly, real-life in the trenches business experience, her view is radically different.

Kafi has served as a trainer, facilitator, coach and consulting manager with several fortune 500 companies including The Coca-Cola Company, Hewlett-Packard, Kimberly-Clark, Shell Chemical Company and some US state and federal agencies to name but a few.

Kafi is the founder and CEO of Smart Women on Fire, a global empowerment company helping women on the verge of burnout reclaim their mind, body and feminine superpower!

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Mike's expertise is in helping teams and individuals improve performance, with special focus on the human side of change. Mike conducts leader and manager competency sessions and has a series of customizable training interventions for all levels of supervisors and managers. He is a co-author of Where There's Change There's Opportunity, Irresistible Leadership, Thriving in the Midst of Change and all six volumes of the Insight from Experts Series.

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Doug leads programs on leadership, teambuilding and sales. He helps people identify and make the most of their natural talents. He is the author or co-author of 25 books, including *Sell Smarter Faster & Easier, Fantastic Customer Service Inside & Out,* and *303 Solutions for accomplishing More in Less Time.*

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Cheryl works with people who want more energy, direction and passion in their lives and results from their businesses. Her expertise is in communication and presentation skills, marketing, leadership, and achieving higher accomplishment levels. In 2003, Cheryl was named "Trainer of the Year" by the Non-Profit Resource Center. As one client says, "She'll rock you with her energy. She is contagious!"

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Mandi works with business leaders who want to boost their professional image and with people who want to be better speakers and writers. Her signature seminars are "Hair on Fire!" Presentation Skills, 7½ Ways to Wake Up Your Writing, and Proof It: How To Be a Better Proofreader. All are designed to help participants get their messages across and achieve the results they want.

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"There are painters who transform the sun to yellow spot, but there are others who, with the help of their art and their intelligence, transform a yellow spot into the sun."

- Pablo Picasso

"There is one thing stronger than all the armies in the world, and that is an idea whose time has come."

- Victor Higo

¹ CSP is *Certified Speaking Professional*. It is the highest earned designation of the National Speakers Association in the United States. This honor is held by less than 10% of the 4,000 members.

Insight from expert series

You possess more creativity than imaginable. The trick is to turn it up full blast for developing plans, completing projects, and plowing through problems. Some of North America's most creative consultants, speakers and trainers show you their best solutions for increasing your creativity. You will boost your self confidence, increase your value to co-workers and customers, and enjoy more fun - all while reducing stress. Now is the time to step out of the dull routines and mind-numbing situations.

Smart tips from inside:

78. "Clutter cripples creativity."

- Cheryl Stock

209. "Influence is more important than force."

- Phoebe Bailey

232. "If you are the most creative person in your group, then you need to find another group."

- David G. Lewis

256. "Dwell with those that are smarter than you by asking for help."

- Keith L. Brown

284. "The most difficult problems to manage are those involving other people."

- Mike Monahan